

# Calf- and herd-level factors associated with dairy-calf reactivity

by Calderon-Amor, J., Beaver, A., von Keyserlingk, M.A.G. and Gallo, C.

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## Calf and herd-level factors associated with dairy-calf reactivity

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1 **INTERPRETIVE SUMMARY:** The quality of the human-animal relationship has profound effects  
2 on the welfare of farm animals. We measured the reactivity of calves from 30 dairy herds in response to  
3 the active approach of an experimenter. We considered management and infrastructure characteristics, in  
4 addition to calf manager and calf-level predictors. We identified that Holstein calves were more fearful.  
5 Additionally, calf managers with other jobs on the farm, no training, low job satisfaction, or more  
6 negative attitudes and behaviors, were predictive of fearful calves. Understanding the factors influencing  
7 calves' fear responses may highlight a path to improve the human-animal relationship.

8  
9 Running head: Reactivity of milk-fed dairy calves

10 **Calf and herd-level factors associated with dairy-calf reactivity**

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## ABSTRACT

A positive relationship between handlers and animals in farm systems is essential, since the human-animal relationship has implications for welfare and productivity. For this reason, on-farm animal welfare assessment protocols often include the behavioral response of animals to humans to measure the quality of the human-animal relationship. The existing literature has described the multifactorial nature of this relationship. The current study aimed to investigate the potential influence of farm management and infrastructure characteristics, calf manager traits, and intrinsic features of dairy calves on the human-animal relationship. To this end, an Escape Test was conducted with 698 calves on 30 dairy farms in Chile. This test measured the calf's response to the active approach of an unfamiliar human (and was scored from 0 ("fearful") to 4 ("friendly")). The explanatory variables used to predict calves' response in the Escape Test were grouped into: 1) farm management and infrastructure (e.g., calf-dam separation age, space allowance); 2) calf manager (e.g., attitudes, behavior, and background); and 3) calf (e.g., breed, sex, age). We **concluded** that calf managers with additional jobs on the farm, with no training, low job satisfaction, a greater proportion of negative contacts, and more negative attitudes, were predictive of fearfulness in the Escape Test. Holstein breed (compared to Holstein and Jersey crossbreeds), were associated with greater odds of fearful calves. **Our study confirms the association between animals' fear and handlers' features, which can be used as a potential opportunity to select employees on a farm. Understanding the factors that influence fear responses in calves may highlight the path to improve the relationship between animals and humans.**

Keywords: human-animal relationship, animal welfare, dairy calf

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## INTRODUCTION

45 Ensuring the welfare of dairy calves is challenging due to the many interdependent factors that can  
46 influence welfare status. The human-animal relationship (HAR) is a significant constituent of animal  
47 welfare at a behavioral, physiological, and productive level (Waiblinger et al., 2006; Hemsworth and  
48 Coleman, 2011); thus, a greater understanding of HAR represents a potential focal point in the  
49 improvement of animal welfare. According to Hemsworth and Coleman (2011), the quality of HAR is  
50 built upon a repertoire of relevant interactions and determined by the context in which they occur. In  
51 farm animals, this relationship is governed by the constant contact with humans who care for the animals  
52 and can be classified as positive, negative, or neutral by the animal (Hemsworth and Coleman, 2011).

53 The quality of HAR can be measured by observing the interactions between the farmer or other  
54 humans and the animals under their care (Hemsworth and Coleman, 2011). According to Waiblinger et  
55 al. (2006), there are 3 methods available to assess the reactivity of animals to humans: responses to  
56 handling, reactivity towards a stationary human, and reactivity towards a person in movement. The Calf  
57 Escape Test with an Unfamiliar Person (Escape Test) conducted in the home environment, falls into the  
58 final category. The Escape Test is easily performed on commercial farms, and the influence of potential  
59 confounding factors is reduced when the test is carried out in the animals' familiar environment. Results  
60 from Escape Test performed with a familiar and unfamiliar person are highly correlated, and the test also  
61 has high inter-observer and high test-retest reliability (Bokkers et al., 2009). One potential disadvantage  
62 is the potentially subjective interpretation; for example, animals that do not move might be motivated by  
63 fear or indifference (Waiblinger et al., 2006).

64 The behavioral responses of animals to humans are varied and depend on dynamics of human-animal  
65 interactions, with fear being the most commonly evaluated (Lensink et al., 2001; Waiblinger et al.,  
66 2006). The first and main reaction of fearful animals is the escape-avoidance behavior that can lead to

67 acute and chronic stress, immunosuppression and health problems (Breuer et al., 2003; Hemsworth,  
68 2003). In the study by Munksgaard et al. (1997), lactating cows were assigned to two treatments:  
69 aversive (strike with the hand on the cow's head) and gentle handling (offer food, gently stroking and  
70 friendly voice). After treatment cows were capable to distinguish among handlers, showing greater  
71 distances towards the aversive handler and defecating and urinating more during the aversive treatment.  
72 Negative interactions between the handler and lactating cows have previously been associated with  
73 fewer cows approaching an experimenter and increased milk cortisol concentrations (Hemsworth et al.,  
74 2000). A positive correlation has also been observed between approaching behavior and milk yield  
75 (Breuer et al., 2000).

76 In young animals, early interactions and fear of humans are shown to have an important impact.  
77 Lürzel et al. (2015) reported that calves petted and stroked during the first 2 wk of life showed less  
78 avoidance distance before disbudding and had greater average daily gain. Probst et al. (2012) described a  
79 long-term effect in calves that received gentle contacts in the first 3 wk of life; these calves exhibited  
80 less movements backward in a stunning box during slaughter (at 10 months), which was also associated  
81 with greater meat tenderness.

82 There are many factors that influence the quality of HAR (Waiblinger et al., 2003, 2006; Leruste et  
83 al., 2012; de Roches et al., 2016). Personality and attitude are believed to be the most important  
84 influencers of farmer behavior (Breuer et al., 2000; Waiblinger et al., 2002; Hanna et al., 2009). For  
85 instance, positive farmer attitudes towards dairy cattle were positively correlated with soft vocalizations  
86 and negatively correlated with negative tactile interactions (Breuer et al., 2000; Hemsworth et al., 2000).  
87 The quality of the HAR can also be influenced by factors that affect farmer attitudes, such as job  
88 satisfaction or experience (Hemsworth and Coleman, 2011). Demographic factors such as gender are  
89 shown to have an impact, with women presenting more positive behavior (Lensink et al., 2000).

90 Farm characteristics and management also affect the response of farm animals. Leruste et al. (2012)  
91 **reported** that larger herd size, less space allowance, and absence of environmental enrichment led to a  
92 higher proportion of fearful calves in an Escape Test. Individual animal characteristics are also shown to  
93 affect the HAR, and include health status (Cramer and Stanton, 2015) and temperament, which differs  
94 between breeds (Leruste et al., 2012; Grandin and Deesing, 2014). As described, HARs are  
95 multifactorial, therefore identifying influential factors and aid in the development of intervention  
96 strategies to improve the welfare of animals and the farmers who care for them.

97 **The aim of the current study was to investigate how different categories and combinations of**  
98 **variables (at the farm level, personnel level, and calf level) influence the HAR on farm. To quantify the**  
99 **HAR, we measured calf performance in an Escape Test.**

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## MATERIALS AND METHODS

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### *Farm Selection*

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Thirty dairy farms were visited during Spring-Summer season 2017 (n=17 farms) and Autumn-  
Winter 2018 season (n=13 farms) in the region of Los Ríos, Chile. The selection criterion **were** artificial  
rearing of calves (separation from the dam before 7 days postpartum) and the use of group pens at some  
point in the preweaning period. All participant farms were convenience sampled by means of personal  
contacts in the industry and within the Universidad Austral de Chile. No exclusion criteria were placed  
upon herd size or dairy production type.

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Because the participants could be sensitive to the objectives of the study, and consequently change  
their behavior and responses, they were only partially informed of study objectives. They were told that  
the study aimed to evaluate the characteristics of the artificial breeding of dairy calves in the region.

112 After the study was completed, all farms involved were given a report detailing the results. Farms were  
113 visited once.

114 Before data collection was initiated, 3 farms were visited to pilot-test the surveys and the  
115 measurements obtained from the calves and from the calf manager. The aims of the visits were: to  
116 practice and standardize the Escape Test by the experimenter; to ascertain if calf managers were able to  
117 understand the statements in the surveys; to check and practice the evaluation of the calf manager  
118 behavior. Any procedural modifications resulting from the pilot testing are specified in the subsequent  
119 sections where applicable. **These farms were not included in the final dataset.**

120 The measurements were grouped as: 1) Calf Escape Test (the outcome of interest) and 2) Explanatory  
121 variables (Management and infrastructure; Calf manager behavior, attitude and background; and Calf).  
122 To eliminate bias during the visit, measurements were carried out in the following order: Calf manager  
123 behavior, Calf manager attitudes and background, Management and infrastructure measurements,  
124 Escape Test, and Calf measurements. All tests were conducted by the same person on all farms to reduce  
125 the possible influence of different experimenters.

### 126 *Calf Escape Test*

127 The Escape Test was always completed with an unfamiliar person during the herd visit. All farms had  
128 different schedules for moving calves from the individual hutches to group pens; consequently, only the  
129 unweaned calves in group pens were considered for evaluation. On average  $23.3 \pm 7.3$  (SD) calves per  
130 farm were evaluated (a total of  $n = 698$  calves). The number of evaluated animals per farm depended on  
131 the total number of calves: if there were fewer than 30 calves, all were evaluated; if there were more  
132 than 30, pens were chosen on a pseudo-random basis until 30 measurements were reached. On average



133 ( $\pm$ SD), calves spent  $7.5 \pm 17.7$  days in the individual hutches before moving to group pens. The mean  
134 number of evaluated pens per farm was  $2.9 \pm 1.7$  and an average of  $9.2 \pm 6.9$  calves were found per pen.

135 The test was carried out in the group pens and was performed only once per calf, by the same  
136 experimenter (Caucasian female, brown hair, 1.58 m high, wearing blue coveralls). The Escape Test was  
137 carried out according to Bokkers et al. (2009) by measuring the reaction of calves to the active approach  
138 of an experimenter. The Escape Test began when the experimenter entered the pen and waited 1 min for  
139 the calves to become accustomed to her presence. Next, the observer chose a calf and positioned herself  
140 at a distance of 1.5 m in front of the animal. If the calf turned its head in another direction to avoid the  
141 observer, the observer waited approximately 20 seconds. If after this, the calf did not direct its head  
142 towards the observer or showed a withdrawal response, it was scored with 0 (see below). The test had 4  
143 stages: 1) eye contact, 2) one step towards the calf with an extended arm, 3) a second step, and 4) an  
144 attempt to touch the calf's snout. The test ended when the calf moved, even if all 4 steps were not  
145 completed. Once the first stage began, and if the calf showed no withdrawal response, the observer  
146 waited 1 second to proceed to the next stage. The behavior of the calf was scored on a 5 point scale, with  
147 a score of 0 corresponding to an animal that avoided eye contact, a score of 1 for an animal that moved  
148 after the first step taken, a score of 2 for an animal that stood still after the first step, a score of 3 for an  
149 animal that stood still after the second step, and a score of 4 for an animal that could be touched. All  
150 measurements were made in the morning after feeding, with the exception of two farms, in which visits  
151 were scheduled between 1 to 3 pm, before afternoon feeding.

### 152 *Explanatory Variables*

153 The information collected was grouped as: management and infrastructure (application of structured  
154 survey and direct measurements), calf manager behavior, attitude and background (application of  
155 structured surveys and observational measurements), and calf (direct measurements). The surveys were

156 administered in Spanish; thus, all subsequent descriptions provided in the Materials and Methods  
157 represent English translations.

158 ***Management and infrastructure.*** Information related to the management of the calves was  
159 collected by means of a face-to-face interview with the calf manager and/or the dairy farm manager. The  
160 survey contained 6 questions (Table 1). Infrastructure measurements were carried out by the  
161 experimenter and included assessments of bedding material and space allowance.

162 ***Calf manager behavior, attitude and background.***

163 All calves included in the Escape Test were weighed using the same electronic scale (SDS model  
164 IDS 701) that was transported to the farm by the experimenter. The behavior of the calf manager  
165 weighing the calves was assessed by the experimenter during the weighing procedure, which was done  
166 approximately 1 hour before the Escape Test was performed. If more than one staff member was  
167 involved in weighing the calves, only the person in charge of the calves was observed. On 6 farms, the  
168 behavior of the calf manager could not be assessed due to the absence of this individual at the time of  
169 the visit, or engagement with other tasks, so the behavioral assessment was not recorded. During the  
170 observation, which lasted approximately 30 min, the experimenter noted the number and nature of  
171 contacts between the calf manager and the calves as the calf was moved into the scale, weighed, and  
172 then removed. Types of contacts observed between the stockperson and the calf were adapted from  
173 Lensink et al. (2000) and Waiblinger et al. (2002) and are presented in Table 2. The interactions were  
174 grouped into “positive” (talking quietly, allowing the calf to suck the fingers, petting, slow movements,  
175 gentle chasing), “neutral” (neutral talking, neutral contacts), or “negative” (talking impatiently or  
176 shouting, slapping, kicking, pushing, twisting the tail and ears, fast movements, aggressive chasing), and  
177 the proportion of positive and negative interactions was obtained in relation to the total. After the pilot

178 farms were visited the following contacts were added: gentle and aggressive chasing and twisting the tail  
179 and ears.

180 Calf manager attitudes were measured after all observations were completed. The calf managers  
181 were asked to fill out a questionnaire adapted from Lensink et al. (2000). The questionnaire was  
182 designed to infer the attitudes of the calf managers towards their calves and was divided into 3 sections  
183 (Table 3). Two calf managers were unable to complete the survey because they were non-literate.

184 The second survey assessed the calf manager's background and contained questions related to  
185 gender, age, educational level, years of experience, training (any training related to animal welfare or  
186 animal handling), other jobs on the farm, number of calves, and one question about job satisfaction in  
187 the form of "how much do you like working with the calves?"; the answer was given on a 7-point scale  
188 where 1 represented "not at all" and 7 represented "a lot".

189 ***Calf.*** Calves' health assessment was completed by a trained veterinarian, including evaluation for  
190 skin lesions, joint lesions, respiratory disease, ocular discharge and diarrhea. All evaluations were based  
191 on the Welfare Quality® protocol (2009) and the protocol of the University of Wisconsin-Madison  
192 ([https://www.vetmed.wisc.edu/dms/fapm/fapmtools/8calf/calf\\_health\\_scoring\\_chart.pdf](https://www.vetmed.wisc.edu/dms/fapm/fapmtools/8calf/calf_health_scoring_chart.pdf)). The diseases  
193 and conditions considered were diarrhea, nasal discharge, cough, and lameness. Calves were classified  
194 as sick if they exhibited symptoms of any of these listed diseases or conditions. Animals that did not  
195 stand up during the Escape Test (showing signs that their general health was compromised) were  
196 excluded. Additionally, age, sex and breed of the calves were recorded.

197 The final list of variables collected consisted of 23 potential explanatory factors for calf  
198 performance in the Escape Test, divided into 3 categories: management and infrastructure, calf-manager  
199 factors and calf-level factors (Table 4). Season variable was included in management and infrastructure  
200 category.

201 All experimental procedures applied during the course of this study were discussed and approved  
202 for humans (Ord. 287) and animals (N°359) by the institutional ethics committees of Universidad Austral  
203 de Chile.

#### 204 *Statistical Analyses*

205 All data were analyzed using SAS (version 9.4, SAS Institute, Cary, NC). Descriptive statistics were  
206 obtained using PROC univariate. For data categorization, presence of maternity pen, calf manager  
207 training, and others jobs on the farm were coded as binary (yes/no). Amount of milk was categorized as  
208  $\leq 4$  liters/day and  $> 4$  liters/day. Space allowance was classified according to the legal minimum space  
209 for calves in the European Union as  $\leq 1.8$  m<sup>2</sup>/calf and  $> 1.8$  m<sup>2</sup>/calf (as in Leruste et al., 2012). Bedding  
210 was divided into presence of bedding substrate (straw) and absence of bedding substrate. Calf manager  
211 gender and calf sex were classified as female or male. Job satisfaction, which was measured on a 7-point  
212 scale, was categorized as high (score 7) or low ( $< 7$ ). This categorization was made based on the  
213 distribution of data, since 60% of calf managers scored 7 (high) and 40% between 4 and 6 on the scale  
214 (low). Educational level was classified as low (incomplete primary education), medium (complete  
215 primary education and incomplete high school) and high (complete high school). Sickness was coded as  
216 healthy or sick (presence of at least one disease). Breed was classified as Holstein, Holstein crossbreed  
217 (Holstein + beef breed) or Jersey crossbreed.

218 *Categorical Principal Components Analysis.* Due to multicollinearity of individual questions  
219 pertaining to stockperson attitude, a principal components analysis (PCA) was conducted to reduce the  
220 15 statements into a smaller set of linear combinations, for use as potential predictors in the mixed  
221 logistic regression model. Because the attitude scores were obtained on an ordinal scale (from 1 to 7), an  
222 assumption of standard PCA (that variables must be measured on an interval or ratio scale) was violated;  
223 we therefore elected to conduct a categorical PCA (Linting and Van der Kooij, 2012). A monotonic

224 spline transformation (of degree 2, with 2 internal knots) was applied to all ordinal variables using  
225 PROC Prinqual, and components were extracted using PROC Factor. Components were retained if their  
226 eigenvalue was  $\geq 1$ . A Varimax rotation was performed for ease of interpretation.

227 ***Mixed ordinal logistic regression modeling.*** Results from the Escape Test were grouped into 3  
228 categories: friendly calf (score 4), cautious calf (score 1, 2, 3) and fearful calf (score 0); this variable  
229 served as the outcome in all further analyses. First, univariable analyses (mixed ordinal logistic  
230 regression models using PROC Glimmix) were carried out for each factor at a time, controlling for pen  
231 nested within farm as a random effect. The Satterthwaite approximation for the denominator degrees of  
232 freedom was applied, which accounts for the differences in degrees of freedom between farm-level and  
233 calf-level effects. Variables with results below the p-value threshold of  $\leq 0.2$  were considered as  
234 potential predictors in the multivariable logistic regression model. **These variables were assessed for**  
235 **multicollinearity using PROC corr. If a pair of variables was correlated at a threshold of  $r \geq |0.6|$ , the**  
236 **variable most strongly related to the outcome in univariable analyses would be retained.** A manual  
237 backwards stepwise elimination procedure was used to obtain the final multivariable, mixed ordinal  
238 logistic regression model, with only variables significant at  $p < 0.05$  retained in the final model.  
239 Biologically relevant interactions were also considered for inclusion.

## 240 **RESULTS**

### 241 ***Descriptive Statistics***

242 The mean number of lactating cows in the visited farms was  $413.2 \pm 268.2$  (SD) (min = 50, max =  
243 1200). The mean number of calves per farm at the time of the visit was  $148.6 \pm 135.9$  (min = 20, max =  
244 585), with an average age of  $46.4 \pm 23.6$  days (min=10; max=144). Most of the calves evaluated were  
245 females (65.8%). The distribution of main breeds on the farms was: Holstein (33.3%); Holstein

246 crossbreed (26.7%); Jersey crossbreed (40%) (Table 4). Most of the farms (77.4%) maintained a feeding  
247 regime of 4 L per d per calf twice a day, while the remainder offered between 5 and 8 L. In terms of  
248 milk distribution method, 83.3% of the farms used milk bar feeders while the rest used automated  
249 systems.

250 Seventy-seven percent of the calf managers were male and on average the calf manager's age was  
251  $43.9 \pm 13.0$  (min=25, max=68). According to their educational level, 38.7% of calf managers reported  
252 low educational level (incomplete primary education), 29.0% median level (complete primary education  
253 and incomplete high school), and 32.3% high level (complete high school). Calf managers had  $9.3 \pm 7.8$   
254 (min=1, max= 30) years of experience working with calves.

255 On 2 farms, no calves accepted to be touched and only one farm had no calves scored as 0 (fearful).  
256 In total, 32.7% of the calves evaluated were classified as friendly, 30.8% as cautious, and 36.5% as  
257 fearful.

### 258 *Categorical PCA*

259 The 15 transformed statements from the attitude survey were reduced into 3 components based upon  
260 the eigenvalue criterion of  $\geq 1.0$ . These 3 components collectively accounted for 72.6% of the total  
261 variance. The first component (PC1) included statements such as: "petting calves is important for the  
262 success of the farm" and "how often do you kick your calves" and was labeled as "interacting with  
263 calves". The second component (PC2) included statements such as: "calves are sensitive to kicking" and  
264 "calves are sensitive to touching" and was labelled as "sensitivity". The last component (PC3) included  
265 statements such as: "How often do you let calves suck your fingers" and "letting calves suck your fingers  
266 is important for the success of the farm" and was labelled as "positive contact". Detailed results are  
267 presented in Table 5.

### 268 ***Risk factor analysis***

269 The univariable results are presented in Supplemental Table S1; [https://doi.org/10.3168/jds.20XX-](https://doi.org/10.3168/jds.20XX-XXXXX)  
270 [XXXXX](https://doi.org/10.3168/jds.20XX-XXXXX). Of the 23 factors evaluated at the univariable stage, 17 were retained (at  $P \leq 0.20$ ) for  
271 evaluation in the final multivariable model.

272 Complete results of the final model are presented in Table 6. Breed (Holstein, Holstein crossbreed,  
273 Jersey crossbreed), space allowance ( $\leq 1.8$  m<sup>2</sup>/calf,  $> 1.8$  m<sup>2</sup>/calf), other jobs on the farm (Y/N), training  
274 (Y/N), job satisfaction (High, Low), attitude (positive contact (PC3)) and the proportion of calf  
275 managers' positive behavior were identified to ( $P < 0.05$ ) influence the behavior of the calves in the  
276 Escape Test. In summary, the Holstein breed (compared to Holstein and Jersey crossbreeds) was  
277 predictive of a fearful response in the Escape Test. A space allowance higher than 1.8 m<sup>2</sup>/calf was  
278 associated with a higher risk of observing fearful calves. Farms in which the calf manager performed  
279 other jobs (besides working exclusively with the calves) was predictive of more fearful calf responses.  
280 Additionally, calf managers lacking training related to calf handling and welfare, with low job  
281 satisfaction, and with a low proportion of positive contacts, were predictive of more fearful calves.  
282 Finally, calf managers scoring higher in the attitude component "positive contacts" were associated with  
283 lower odds of observing fearful calves.

### 284 **DISCUSSION**

285 Our study reaffirms the association between attitudes and the quality of the human-animal  
286 relationship (Des Roches et al., 2016). The "Positive contact" component of attitude of calf managers  
287 (PC3), which included items such as "How often do you let calves suck your fingers" and "Letting  
288 calves suck your fingers is important for the success of the farm", was associated with friendlier calves  
289 in the Escape Test. The calf managers who prioritized positive contact in the attitude survey and self-

290 reported that they performed these behaviors frequently, had a greater proportion of calves touched by  
291 the experimenter. Lensink et al. (2000) **described** that calves that were stroked and allowed to suck the  
292 farmer's fingers exhibited fewer fear behaviors and interacted longer with the experimenter. This  
293 behavior appears to strengthen the human-animal bond, being considered by the calves as a positive  
294 interaction.

295 It is reported that underlying attitudes can predict the farmer's behavior towards cows and calves  
296 (Breuer et al., 2000; Lensink et al., 2000; Waiblinger et al., 2002). There is a consistent correlation  
297 between the farmer's behavior and animal behavior (Breuer et al., 2000; Hemsworth and Coleman,  
298 2011). Calves in our study were friendlier (more likely to be touched in the Escape Test) if the calf  
299 manager displayed a higher percentage of positive vocal and tactile interactions (petting, gentle chasing,  
300 talking quietly, letting the calves suck their fingers, slow movements), as assessed during calf weighing.  
301 This result adds to the large number of reports that associate the behavioral response of animals with the  
302 corresponding behavior of the farmer. More positive interactions or gentle handling are linked with  
303 animals that show fewer escape or withdrawal responses (Breuer et al., 2000; Hemsworth et al., 2000;  
304 Waiblinger et al., 2002; 2003)

305 We **detected** in our study that calf managers who reported a high score in the job satisfaction question  
306 ("How much do you like working with calves"), were associated with fewer fearful calves. Job  
307 satisfaction is a highly valuable aspect for dairy farmers (Bruijnijis et al., 2013), which has the potential to  
308 influence animal welfare and performance (Hemsworth and Coleman, 2011). Also, job-related aspects  
309 could affect their behavior by modifying attitudes (Maller et al., 2005; Waiblinger et al., 2006). Maller et  
310 al. (2005) reported that farmers with more positive attitudes towards handling dairy cows (such as ease  
311 of movement) were correlated with enjoying the work during milking. Coleman et al. (1998) surveyed  
312 farmers in the pig industry and found that greater job satisfaction was correlated with lower negative



313 attitudes towards working with pigs, and that these negative attitudes were associated with negative  
314 behavior evaluated during handling activities with breeding female pigs.

315 If the calf manager had other jobs on the farm besides exclusively caring for the calves, animals  
316 avoided the experimenter more. This may be associated with the fact that the calf manager, in general,  
317 was expected to spend less time with the animals if preoccupied with other farm tasks. A calf manager  
318 who has other tasks on the farm may engage in a lower level of physical or visual contacts with the  
319 animals, affecting their behavioral response in the Escape Test. This effect has been described in other  
320 studies, but in the context of herd size. That is, a larger herd size has been associated with a decreased  
321 ability to touch cows in an avoidance-distance test and with a higher proportion of calves scoring 0 in  
322 the Escape Test (Waiblinger and Menke, 1999; Leruste et al., 2012). In larger herds, farmers have less  
323 time to interact with their animals, so the frequency of contacts per animal is lower (Waiblinger and  
324 Menke, 1999). However, in the present study, no association was **detected** between the size of the herd  
325 and the results of the Escape Test.

326 In our study, we **identified** that calf managers with training (animal welfare or animal handling  
327 training) were associated with less-fearful calves. These results are consistent with a demonstrated  
328 effectiveness of training programs in animal production systems. For example, Hemsworth et al. (2002)  
329 **reported** that the application of a training program (cognitive-behavioral intervention) improved the  
330 attitudes and behavior of dairy farmers, which were, in turn, associated with shorter flight distances and  
331 better productive records in cows. Considering that most of the calf-care personnel learn their job with  
332 the help of their experienced peers (Sischo et al., 2019), there could be a link between trained calf  
333 managers and increased knowledge and translatable skills. Additionally, Stup et al. (2006) **stated** that  
334 continuing training was associated with return on equity (a measure of financial performance) in dairy  
335 farmers. Training farmers is associated with the acquisition of new knowledge, but also linked to higher

336 self-esteem, improvement of morale and job satisfaction (Stup et al., 2006; Hemsworth and Coleman,  
337 2011). In Hemsworth and Coleman (2011) it is clear that many of the factors that can influence farmer  
338 attitudes, behavior, and subsequent behavioral response of the animals, are interrelated. Coleman et al.  
339 (1998) reported a positive relationship between positive attitudes and the willingness of the farmers to  
340 attend to training sessions and learn more about working in the industry. All these aspects have the  
341 potential to improve the quality of HAR and thus the productivity and welfare of the animals. This can  
342 be reflected in the behavioral response of the calves in the Escape Test.

343 In the current study, it was identified that Holstein calves were more fearful than Holstein and Jersey  
344 crossbreeds. These results are consistent with those obtained by Leruste et al. (2012), who reported that  
345 dairy breeds compared to dual breeds or crossbreeds were more likely to score 0 in the calf Escape Test.  
346 Temperament and fear of humans has been shown to be heritable, and there are differences between  
347 breeds (Hemsworth et al., 1990; Grandin and Deesing, 2014). Lanier et al. (2000) reported that dairy  
348 breeds showed more sensitivity to sound and touch than beef breeds, perhaps explaining the increased  
349 fearfulness of Holsteins in our study compared to calves crossbred with beef breeds. In contrast,  
350 Murphey et al. (1981) reported that dairy breeds showed less avoidance than beef cows, concluding that  
351 this result was due to genetic selection and constant human handling in dairy production. In this study,  
352 all visited farms implemented artificial rearing systems, with daily human contact, suggesting a potential  
353 genetic component to our results.

354 The only farm-level factor associated with the behavioral response of the calves in the Escape Test  
355 was the space allowance. Larger space ( $>1.8 \text{ m}^2 / \text{calf}$ ) in the group pens, was associated with more  
356 fearful calves. The Escape Test as administered in our study, and similar variants of this test, have been  
357 validated in previous research with both dairy cows and calves and have been determined to accurately  
358 reflect the human-animal relationship on farm (Lensink et al, 2000a; Lensink et al., 2001). These

359 studies, however, did not evaluate whether space allowance affected calf response, and whether the  
360 manifestation of the fear response may differ based upon the ability of the animal to withdraw from the  
361 fearful stimulus. It is difficult to interpret the increase in fearful calves in our study when higher space  
362 allowance per calf was provided. It is conceivable that immobility in the case of small space allowance  
363 was a reflection of fearfulness, as fear responses such as passive avoidance or immobility have been  
364 noted previously in animals (Forkman et al., 2007; Hemsworth and Coleman, 2011). It is equally  
365 plausible that the smaller space allowance facilitated a great frequency of human-animal interactions,  
366 leading to decreased fear responses to humans. Considering that daily chores of a calf manager include  
367 pen cleaning and calf feeding, it is certainly possible that calves are accustomed to the closest contact  
368 with their calf manager when housed in smaller spaces. The later explanation better corresponds to the  
369 model results, given that positive interactions and attitudes were associated with a higher odds of being  
370 touched, even after adjusting for space allowance. In any case, our results pertaining to space allowance  
371 are discordant with previous findings (Leruste et al., 2012), and the influence of space on calf response  
372 in the Escape Test certainly warrants further exploration.

373 This study was limited by several factors. One of the limitations was the impossibility of making  
374 multiple visits to the farms to corroborate (Bokkers et al., 2009) and improve the reliability of the  
375 measurements (Waiblinger et al., 2006). Additionally, we were not able to investigate if the order in  
376 which the test was performed affected the behavioral response of the animals. Another limitation was  
377 that, because feeding schedule was not recorded, it was not possible to give an exact time between  
378 feeding and performing the Escape Test. Even so, all measurements were made postprandial. Further  
379 studies may include exploring the motivations of animals towards humans during this type of test, since  
380 misreading the animal's behavior can lead to erroneous interpretations that can be critical from a welfare  
381 point of view (e.g. the misclassification of hunger as friendliness). It is worth noting that caution

382 towards humans (likely indicative of some low level of fear) is not necessary detrimental to the animal;  
383 however, extreme fear towards humans is likely to compromise welfare. In order to facilitate an accurate  
384 interpretation of an animal's reaction, it would also be useful to know the extent to which social  
385 dynamics affect the individual response of the animal.

386 To our knowledge, few studies (with the exception of Leruste et al., 2012) have included farm,  
387 farmer, and calf-level traits to evaluate the human-animal relationship by means of the Escape Test.  
388 Because these different trait levels may influence each other, a single multivariable model is a useful  
389 tool to evaluate the complexities of calf behavior and to provide a complete picture of motivating  
390 factors. Additionally, many studies addressing similar objectives have modeled dichotomous responses  
391 (percentage of touched animals or withdrawal responses) without exploring intermediate calf behaviors.  
392 In the present study, we employed an ordinal logistic regression model with 3 categories (fearful,  
393 cautious, friendly) to provide a more nuanced representation of calf responses in the Escape Test. While  
394 there are other potential groupings that may be hypothesized to be representative of calf behavior, we  
395 attempted to strike a balance between statistical parsimony and behavioral complexity through the use of  
396 3 levels of the response variable. The odds ratios provided in the model (and their reciprocals) can allow  
397 for the comparison of friendly calves to their cautious and fearful counterparts, in addition to a  
398 comparison of fearful calves to their cautious and friendly counterparts. Moreover, many studies  
399 assessing attitudes treated Likert-type scales (e.g., responses scored as 1-7) as continuous variables,  
400 either as outcomes in linear regression models or as input variables in standard PCAs, or both. For  
401 categorical or ordinal variables, a suitable option is the categorical PCA (Linting and Van der Kooij,  
402 2012).

403 In conclusion, we determined that there are factors at the farm, calf manager, and animal level that  
404 affect the behavioral response of calves in an Escape Test. As in previous studies (Hemsworth et al.,

2000, Hanna et al., 2009), our results showed the consistent relationship between characteristics of the farmer and fear of animals to humans. Identifying the intrinsic factors of farmers, which affect fear in animals, can be used as a potential opportunity to select employees on a farm, based for example on their attitudes towards working with calves. Additionally, our results suggest that calf managers may benefit from training to improve their interactions with the animals they care for. These results support and highlight the importance of calf managers' attitudes and actions in influencing the behavior of calves in dairy production systems.

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For Peer Review

546 Table 1. Targeted area of management and scale used in the survey on calf management.

Area of management	Scale
Number of lactating cow present on the farm	open-ended question

Number of calves present on the farm	open-ended question
Are cows brought into a maternity pen to calve?	<input type="checkbox"/> Yes <input type="checkbox"/> No
At what stage postpartum do you separate the calf from the dam?	open-ended question
How much time do the calves spend in the individual hutches?	open-ended question
How many liters of milk do you feed the calves?	<input type="checkbox"/> ≤4 liters <input type="checkbox"/> >4 liters

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548 Table 2. Positive, negative and neutral interactions assessed between the calf manager and the calves.

549 Vocal (\*) and tactile (\*\*) interactions are highlighted, and descriptions for each behavior are provided.

Contact	Description
Positive interactions	
Talking quietly*	Talking calmly, in a friendly tone, with a soft and low voice.
Suck the fingers**	Extending the hand to allow the calf suck the fingers.
Petting**	Stroking any part of the calf's body.
Slow movements**	Moving and walk calmly and gently in the pen.
Gentle chasing**	Moving the calves while respecting their natural rhythm or helping them gently
Negative interactions	
Talking impatiently or shouting*	Talking with impatient, violent or loud voice to move or stop the calves.
Slapping**	Hitting or slapping the calf with moderate to high use of force.
Kicking**	Kicking the calf.
Pushing**	Pushing the calf aggressively.
Twist tail or ears**	Twisting the tail or ears to move the calf.
Fast movements**	Moving abruptly and quickly in the pen.
Aggressive chasing**	Moving the calves aggressively without respecting their natural rhythm.
Neutral interactions	
Neutral talking*	Talking without friendly or impatient tone or remaining silent.

Neutral contacts\*\* Putting the hand on the animal without petting or hitting it or not making tactile interactions.

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551 Table 3. Attitude survey to the calf managers. The information presented is divided into 3 sections,  
552 each containing 5 statements and descriptions for each section are provided. The answers to the  
553 statements were given on a 7-point Likert scale.

Section	Purpose	No of statements	Statements	Scale
1	Infer attitudes towards behaving with calves from:  Their beliefs regarding the sensitivity of calves to contact.	5	Do you agree with the following statements: calves are sensitive to x (pain, petting, touching, talking, kicking)	7-point scale, 1= full disagreement to 7= full agreement
2	Their beliefs regarding the importance of the calf manager behavior for the success of the farm.	5	Do you agree with the following statements: x (letting calves suck your fingers, petting, being patient with, working quietly with, talking to calves) is important for the success of the farm.	7-point scale, 1= full disagreement to 7= full agreement
3	Their own description of interactions with the calves.	5	How often do you x (pet your calves, slap calves with your hands, let calves suck your fingers, talk to your calves, kick your calves).	7-point scale, 1= never, 4= sometimes, 7= very often

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557 Table 4. Potential explanatory variables to explain calf performance in an Escape Test. The  
558 information presented is divided into 3 sections: Management and infrastructure, calf manager-level  
559 factors (both behavioral and demographic), and calf-level factors. The table was populated by means of

560 the survey responses from 2 separate surveys (one pertaining to attitudes towards the calves and the  
 561 other addressing demographic information and management practices) and direct observations of the  
 562 calf handler and of the calves. Variables measured on a continuous scale are flagged with an ‘\*’

Category and factors	Level	Scores
Management and infrastructure		
Season	0:Spring-summer; 1:Autumm-winter	0:17; 1:13 farms
Presence of maternity pen	0: Yes; 1: No	0:19; 1:11 farms
Calf-dam separation*		29 farms
Number of calves*		30 farms
Time in individual hutches*		30farms
Space allowance	0: $\leq 1.8$ m <sup>2</sup> /calf; 1: $>1.8$ m <sup>2</sup> /calf	0: 191; 1:507 calves
Bedding	0: Presence bedding; 1: absence bedding	0:27; 1:2 farms
Calf manager		
Attitude*		28 calf managers
Proportion of positive behavior*		24 calf managers
Proportion of negative behavior*		24 calf managers
Gender	0: Female; 1: Male	0: 6; 1: 24 calf managers
Age*		30 calf managers
Educational level	0: Low; 1: mid; 2: high	0: 11; 1:9; 2:10 calf managers
Training	0: Yes; 1: No	0:13; 1: 15 calf managers
Job Satisfaction	0: Low; 1: High	0:11; 1:17 calf managers
Other jobs	0: Yes; 1: No	0: 22; 1: 9 calf managers
Years of experience*		30 calf managers
Calf		
Sickness	0: Healthy; 1: Sick	0:422; 1:276 calves
Sex	0: Female; 1: Male	0:451; 1:234 calves
Breed	0: Holstein; 1: Holstein crossbreed; 2: Jersey crossbreed	0:241; 1:170; 2:287 calves
Age		698 calves

563 \*Continuous factors

564

565 Table 5. Varimax rotated pattern for transformed attitude scores. For each retained principal  
 566 component we provide the eigenvalue, the percentage of variance explained, and the contribution of  
 567 each statement from the attitude survey. Values within the component pattern are rounded to two  
 568 decimal places, and contributions of  $\geq |0.5|$  are bolded and flagged with an '\*'. Results are ordered by  
 569 contribution within component

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<b>Results</b>	<b>Component 1: Interacting with calves</b>	<b>Component 2: Sensitivity</b>	<b>Component 3: Positive contact</b>
<i>Eigenvalue</i>	5.23	3.20	1.74
<i>Percentage of total variance explained</i>	37.3%	22.9%	12.4%
<i>Contribution of each statement</i>			
How often do you kick your calves	<b>-0.84*</b>	0.17	0.02
Petting calves is important for the success of the farm	<b>0.83*</b>	-0.25	0.00
How often do you pet your calves	<b>0.79*</b>	0.09	0.39
Talking to calves is important for the success of the farm	<b>0.76*</b>	0.45	0.22
Calves are sensitive to petting	<b>0.71*</b>	0.11	<b>0.53*</b>
Calves are sensitive to talking	<b>0.66*</b>	<b>0.57*</b>	0.36
How often do you slap your calves with your hands	<b>-0.60*</b>	-0.18	0.16
Calves are sensitive to kicking	0.09	<b>0.90*</b>	-0.10
Calves are sensitive to touching	-0.08	<b>0.81*</b>	0.12
Working quietly with calves is important to the success of the farm	0.03	<b>0.79*</b>	-0.20
How often do you talk to your calves	0.46	<b>0.68*</b>	0.25
Calves feel pain	-0.10	<b>0.55*</b>	-0.38
How often do you let calves suck your fingers	0.03	-0.03	<b>0.91*</b>
Letting calves suck your fingers is important for the success of the farm	0.10	-0.10	<b>0.86*</b>

571 Table 6. Results of the mixed ordinal logistic regression model using farm-, calf manager-, and  
 572 calf-level factors to predict calf response in an Escape Test. Estimates represent the slope ( $\beta$ ) estimates  
 573 for the included fixed effects. Standard errors (SE), Odds ratios (OR), 95% confidence intervals for the

574 ORs (CI), and P values are also presented. Results are cumulated over the lower-ordered values (with 0  
575 indicating fearful calves, 1 indicating cautious calves, and 2 indicating friendly calves)

Factor	Level	Estimate	SE	OR	95% Wald CI for OR	P value
Intercept		-0.69	0.68			
Intercept		1.31	0.68			
Breed	Holstein crossbreed	3.06	0.56	21.41	6.90, 66.34	<0.0001
	Jersey crossbreed	2.09	0.48	8.11	3.07, 21.39	<0.0001
	Holstein (ref)					
Space allowance	≤ 1.8 m <sup>2</sup> /calf	0.86	0.41	2.37	1.03, 5.45	0.041
	> 1.8 m <sup>2</sup> /calf (ref)					
Other jobs	Yes	-1.89	0.42	0.15	0.06, 0.35	<0.0001
	No (ref)					
Training	Yes	1.18	0.45	3.26	1.31, 8.08	0.011
	No (ref)					
Satisfaction	Low	-0.92	0.36	0.39	0.18, 0.82	0.014
	High (ref)					
Attitude: positive contact		0.54	0.18	1.73	1.19, 2.51	0.005
Proportion of positive interactions		0.02	0.006	1.11*	1.04, 1.19	0.001

576 \* Calculated based upon an increase of 5 units

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## APPENDIX



582 Table S1. Results of the univariable mixed ordinal logistic regression model using farm-, calf  
 583 manager-, and calf-level factors to predict calf response in an Escape Test. Estimates represent the slope  
 584 ( $\beta$ ) estimates for the included fixed effects. Standard errors (SE), Odds ratios (OR), 95% confidence  
 585 intervals for the ORs (CI), and P values are also presented. Results are cumulated over the lower-ordered  
 586 values (with 0 indicating fearful calves, 1 indicating cautious calves, and 2 indicating friendly calves)

Factor	Level	Estimate	SE	OR	95% CI for OR	p-value
Sick	Healthy Sick (ref)	-0.10	0.19	1.10	0.76-1.61	0.580
Sex	Female Male (ref)	-0.44	0.22	0.64	0.41-0.98	0.044
Calf age		0.002	0.004	1.00	0.99-1.01	0.670
Breed	Holstein Holstein crossbred Jersey crossbred (ref)	-0.06 1.25	0.43 0.43	0.94 3.50	0.39-2.24 1.46-8.35	0.006
Season	Spring-summer Autumn-winter (ref)	-0.57	0.47	0.56	0.22,1.43	0.220
Calf-dam separation		0.55	0.22	1.01	1.00-1.02	0.002
Number of calves in the calf barn		0.0004	0.001	1.00	0.99-1.00	0.780
Number of calves in the pen		1.57	0.31	0.95	0.90-0.99	0.03
Amount of milk	$\leq$ 4 liters > 4 liters	0.81	0.46	2.26	0.90-5.68	0.080
Days alone in hutches		0.02	0.01	1.02	0.99-1.05	0.057
Space allowance	$\leq$ 1.8 m <sup>2</sup> /calf > 1.8 m <sup>2</sup> /calf (ref)	1.23	0.38	3.43	1.58-7.43	0.002
Bed	With bed Without bed (ref)	0.84	0.61	2.31	0.67-7.91	0.170
Proportion of positive interaction		0.02	0.007	1.15	1.06-1.24	0.001
Proportion of negative interactions		-0.01	0.006	0.98	0.96-0.99	0.013

Gender	Male	-1.24	0.43	0.28	0.12-0.67	0.005
	Female (ref)					
Educational level	Basic	0.39	0.43	1.48	0.61-3.58	0.290
	Intermediate	0.69	0.44	2.00	0.81-4.90	
	High (ref)					
Training	Yes	-0.93	0.37	0.39	0.18-0.82	0.014
	No (ref)					
Job satisfaction	Low	-0.60	0.40	0.55	0.24-1.23	0.140
	High (ref)					
Other jobs on the farm	Yes	-1.34	0.38	0.26	0.12-0.55	0.001
	No (ref)					
Age		0.02	0.015	1.02	0.99-1.06	0.069
Years of experience		0.04	0.02	1.04	0.99-1.10	0.099
Attitude: Interacting with calves		-0.36	0.22	0.69	0.44-1.08	0.100
Attitude: sensitivity		0.11	0.23	1.12	0.69-1.80	0.620
Attitude: positive contact		0.59	0.20	1.82	1.22-2.72	0.004

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